



# The Collective Potential: A Holistic Approach to Managing Information Flow in Collaborative Design and Construction Environments

By Andreas Floros Phelps

Turning Point Press. Paperback. Book Condition: New. Paperback. 180 pages. Dimensions: 8.0in. x 5.2in. x 0.5in. Information flow is the foundation of any project. However, the major limiting factor is not the lack of information, but the inability to effectively integrate useful information into a project. By bringing together the fields of organizational science, organizational behavior, and information science, this book explores the interplay of social, technical, and technological factors influencing information flow. By understanding these concepts, managers can strategically leverage the social and technical characteristics of their project team, processes, and tools to enable positive iterations of trust and learning. These serve as the basis for effective information flow and result in significant improvements in information sharing, decision-making, and project outcomes. This unique perspective provides holistic insights regarding the management of team interactions, project planning, and the overarching structure and strategies used within the architecture, engineering, and construction (AEC) industry. These findings have significant implications for the: 1) The types of competencies and tools needed in the AEC industry; 2) How the industry approaches management and integration; and 3) The types of organizational structures and innovative strategies that will allow teams to make the best use of their valuable knowledge...

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