



Lean Software Development: An Agile Toolkit

By Poppendieck, Mary; Poppendieck, Tom

Addison-Wesley Professional, 2003. Book Condition: New. Brand New, Unread Copy in Perfect Condition. A+ Customer Service! Summary: Foreword by Jim Highsmith. Foreword by Ken Schwaber. Preface. Introduction. 1. Eliminate Waste. The Origins of Lean Thinking. Tool 1: Seeing Waste. Partially Done Work. Extra Processes. Extra Features. Task Switching. Waiting. Motion. Defects. Management Activities. Tool 2: Value Stream Mapping. Map Your Value Stream. An Agile Value Stream Map. Try This. 2. Amplify Learning. The Nature of Software Development. Perspectives on Quality. The Service View of Quality. Quality in Software Development. Variability. Design Cycles. Do It Right the First Time? Learning Cycles. Tool 3: Feedback. Software Development Feedback Loops. Tool 4: Iterations. Iteration Planning. Team Commitment. Convergence. Negotiable Scope. Tool 5: Synchronization. Synch and Stabilize. Spanning Application. Matrix. Tool 6: Set-Based Development. Set-Based Versus Point-Based. Set-Based Software Development. Develop Multiple Options. Communicate Constraints. Let the Solution Emerge. Try This. 3. Decide as Late as Possible. Concurrent Development. Concurrent Software Development. Cost Escalation. Tool 7: Options Thinking. Delaying Decisions. Options. Microsoft Strategy, circa 1988. Options Thinking in Software Development. Tool 8: The Last Responsible Moment. Tool 9: Making Decisions. Depth-First Versus Breadth-First Problem Solving. Intuitive Decision Making. The Marines. Simple Rules. Simple Rules...

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